

STRATEGIC PROGRAMME FUND (SPF) - REUNITING EUROPE: PROJECT DATABASE 2008-09

PROJECT TITLE	FUNDS AGREED	PURPOSE, ACTIVITIES AND OUTPUTS	IMPLEMENTER AND COFUNDER(S)	MAIN OBJECTIVE
ALBANIA				
<p>Monthly Assessment of Political and Economic Public Confidence in Albania</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£90,000</p>	<p>Purpose: To build up a system of national polling in order to measure Albanian public opinion up to the 2009 Parliamentary elections, showing the general trends in terms of public attitudes on the impact of various political and economic developments in the country.</p> <p>Activities and outputs include</p> <ul style="list-style-type: none"> Political parties and civil society groups have up-to-date information on political and economic issues Civil society organisations better understand citizen issue priorities and create advocacy campaigns; Monthly opinion poll produced and copies of each poll printed for distribution 	<p>OSCE Presence in Albania</p>	<p>Transparency and Good Governance</p>
<p>Promoting Good Governance and Transparency in the Tirana Property Registration Office</p> <p>Start: April 08 End: Dec 08</p>	<p>£36,000</p>	<p>Purpose: Increasing transparency and public access to the public administration at the Real Estate Property Registration Office in Tirana.</p> <p>Activities and outputs include:</p> <ul style="list-style-type: none"> Leaflet prepared and 2000 copies distributed on 	<p>Albanian Free Forum</p>	<p>Transparency and Good Governance</p>

		<p>sensitising the citizens regarding the right to information;</p> <p>Questionnaire prepared and 500 copies completed to sample public opinion;</p> <p>Publication of 500 copies of pocket book on the law for the right to information</p>		
<p>Transparency in the implementation of the Laws on Assets Declaration and Conflicts of Interest</p> <p>Start: Apr 08 End: Mar 09</p>	£40,900	<p>Purpose: Transparent implementation of the two anti-corruption laws, namely “Conflict of interest in public administration” and “Asset declaration of senior officials”, to increase transparency and reduce the number of conflict of interest cases.</p> <p>Activities and outputs include:</p> <p>Training of investigative journalists and other experts in order to provide an accurate investigation and coverage;</p> <p>Creation of a database</p> <p>Findings publicised and given wide exposure in the media.</p>	Centre for Transparency and Free Information	Transparency and Good Governance
<p>Working together to make local government more transparent and accountable</p> <p>Start: Apr 08 End: Mar 09</p>	£49,000	<p>Purpose: To achieve more effective, fair and efficient local government in Albania by introducing new tools for reducing corruption at the local level.</p> <p>Activities and outputs include:</p> <p>Training manual prepared and published;</p> <p>National workshops to launch publications and to launch anti-corruption effort at the local level;</p> <p>Regional training programme –training of trainers</p>	Partners Albania	Transparency and Good Governance

<p>Technical assistance to the Procurement Ombudsman's Office</p> <p>Start: Sep 08 End: May 09</p>	<p>£52,276</p>	<p>Purpose: To strengthen the capacity of the Procurement Ombudsman's Office.</p> <p>Activities and outputs include:</p> <p>Staff trained to deal with peculiarities of procurement processes; Reference material collated; Procurement units in line ministries trained in tender procedures</p>	<p>Procurement Ombudsman's Office, Albania</p>	<p>Transparency and Good Governance</p>
ARMENIA				
<p>Two Faces of Democracy</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£106,576</p> <p>(08/09 - £52,684) (09/10 - £53,892)</p>	<p>Purpose: To increase the number of women pursuing their political career in the political arena through raising their self-confidence and changing their perception about politics.</p> <p>Activities and outputs include:</p> <p>Build capacity of women leaders through training; 7 day exhibition on public perception of women; Knowledge and experience of UK women politicians shared with 10 Armenian participants through 5-day study visit to UK parliament; Training programmes on budgeting, leadership and development of legislative acts.</p>	<p>British Council, Armenia</p>	<p>Transparency and Good Governance</p>

<p>Training in Economic and Business Reporting</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£51,300</p>	<p>Purpose: To raise the standard of economic and business journalism in Armenia, and to make media organisations capable of improved reporting of economic and business affairs, including government policies.</p> <p>Activities and outputs include:</p> <p>Up to 20 journalists trained to create TV/radio reports that probe economic/business affairs and present a balanced picture;</p> <p>Manual on best practice produced and distributed to all major media organizations in Armenia.</p>	<p>Irving International Ltd</p>	<p>Transparency and Good Governance</p>
AZERBAIJAN				
<p>Enhancing access to information, transparency and public participation in decision-making in Azerbaijan</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£190,135</p> <p>(08/09 - £80,376) (09/10 - £109,759)</p>	<p>Purpose: to improve Azerbaijani citizens' access to information and to promote transparency and public participation in decision making.</p> <p>Activities and outputs include:</p> <p>Research on access to information in Azerbaijan – report findings;</p> <p>Training of trainers in FOI</p> <p>10 training events across country on how to comply with FOI law and how to use it.</p>	<p>Article 19</p>	<p>Transparency and Good Governance</p>
<p>Anti-corruption advocacy and legal advice centres</p> <p>Start: Jul 07 End: Jul 08</p>	<p>£110,000</p> <p>(07/08 - £82,500) (08/09 - £27,500)</p>	<p>Purpose: to enhance the capacity of victims of corruption to redress their grievances, and bring about systemic change leading to transparency and accountability.</p> <p>Activities and outputs include:</p> <p>five Advocacy and Legal Advice Centres will be established across the country</p>	<p>Transparency International</p>	<p>Strengthening of Justice Sector and Human Rights</p>

		these will assist victims to analyse complaints and conduct advocacy campaigns to address legal, administrative and institutional weaknesses.		
BELARUS				
Strengthening of Civil Society Start: Apr 06 End: Mar 09	£66,000 (06/07 - £29,000) (07/08 - £22,000) (08/09 - £15,000)	Purpose: to provide young Belarusian's with the skills and experience to get involved in participative democracy, promote the benefits of such participation, increase their abilities to manage independent civil society organisations, and to develop their English language skills. Activities and outputs include: The creation of an English language group A trained cadre of youth leaders Attendance at EYP debate sessions.	Dr. Alan Flowers	Transparency and Good Governance
Engaging the State and Civil Society Start: Apr 08 End: Mar 10	£138,049 (08/09 - £74,131) (09/10 - £63,918)	Purpose: Targeted, strategic and practical engagement with government policy makers, lawyers in the state legal sector and civil society legal policy advocates. To encourage and support legal reforms aimed at raising standards in the administration of justice in Belarus to the level of European and International norms. Activities and outputs include Designing and implementing training programmes for SMEs. Building the capacity of the EBRD and Institute of Public Relations	British East-West Centre	Strengthening of Justice Sector and Human Rights

<p>Training in Business and Economic Reporting</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£54,400</p>	<p>Purpose: To raise standards in business and economic journalism in Belarus, and to make media organisations capable of improved reporting of business and economic affairs, including government policies and expenditure.</p> <p>Activities and outputs include:</p> <p>Up to 45 journalists trained to create TV/radio reports and articles for print that probe economic and business affairs;</p> <p>Provision of follow up advice via web consultation for 6 months after training has taken place, to support journalists in the development of identified story proposals.</p>	<p>Irving International Ltd</p>	<p>Transparency and Good Governance</p>
<p>Local Democracy in Belarus</p> <p>Start: Apr 07 End: Apr 10</p>	<p>£164,850</p> <p>(07/08 £54,950) (08-09 £54,950) (09-10 £54,950)</p>	<p>Purpose: to offer newly elected councillors advice and guidance on how to represent their voters and to achieve results, and to train those who were defeated at election on how to continue campaigning.</p> <p>Activities and outputs include:</p> <p>Training councillors and party activists</p> <p>Providing guidance on legal and publicity matters to ensure they are better placed to explain their local policies and the role of the constituents in designing these.</p>	<p>European Institute for Democracy</p>	<p>Transparency and Good Governance</p>

<p align="center">BOSNIA and HERZEGOVINA (BiH)</p>				
<p>Establishment of enhanced co-ordination mechanisms between the Police and the Prosecutors' Offices in BiH</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£207,708</p>	<p>Purpose: To enhance existing co-ordination mechanisms and to develop new mechanisms of co-operation between the police and the Prosecutors' Offices to ensure that criminal investigations are conducted more efficiently and effectively.</p> <p>Activities and outputs include:</p> <p>Secondary legislation, instructions and guidance drafted;</p> <p>Joint training programmes for the Police and Prosecutors developed;</p> <p>Feasibility study conducted to define methodology for development of a criminal/other record system that can be accessed by the Police and Prosecutors' Offices.</p>	<p>High Judicial and Prosecutorial Council, BiH</p>	<p>Strengthening of Justice Sector and Human Rights</p>
<p>Building capacity for developing and implementing rural development strategy</p> <p>Start: Apr 08 End: Sep 09</p>	<p>£133,200 (08/09 - £88,550) (09/10 - £44,650)</p>	<p>Purpose: To enhance professional capacity within Ministry of Agriculture departments at state and entity levels to ensure that agriculture and rural development policies are developed effectively.</p> <p>Activities and outputs include:</p> <p>Increased understanding of the concept of rural development;</p> <p>7 core training modules and on going coaching to assist capacity building</p> <p>4 day study tour to Slovenia</p>	<p>European Policy Information Centre (EPIC)</p>	<p>Building capacity in Public Administration</p>
<p>EU Communication skills</p>	<p>£ 89,638</p>	<p>Purpose: to establish a cadre of State-level officials</p>	<p>British Council, BiH</p>	<p>Building capacity in</p>

<p>Start: Apr 07 End: Mar 08</p>	<p>(07/08 - £73,638) (08/09 - £16,000)</p>	<p>who will have the capacity and skills (including personal and professional development) necessary for meeting international standards and functioning in international contexts.</p> <p>Activities and outputs include</p> <p>Up to 60 key individuals trained</p>		<p>Public Administration</p>
<p>Improving EU Administration and Negotiating Capacity</p> <p>Start: Mar 07 End: Jul 08</p>	<p>£ 79,860 (07/08 - £46,470) (08/09 - £13,390)</p>	<p>Purpose: to build EU expertise, policy making capacity and co-ordination in the Dept of European Integration and with key line Ministries, and cascading key messages to other policy makers.</p> <p>Activities and outputs include</p> <p>15 core officials learn negotiating skills and gain improved knowledge of EU processes in key policy areas</p> <p>Improved structure and enhanced management and co-ordination in the DEI and some key line ministries</p> <p>Core officials trained to cascade knowledge and skills to others, and a cascade programme in place.</p> <p>Core officials with enhanced network of contacts in EU and especially Romania</p>	<p>Centre for Studies in Security and Diplomacy</p>	<p>Building capacity in Public Administration</p>
<p>Manual on modern, EU-ready human resources management for BiH SMEs</p> <p>Start: Mar 07 End: Sep 08</p>	<p>£ 70,000 (07/08 - £39,000) (08/09 - £31,000)</p>	<p>Purpose: to produce a practical manual for modern, EU-ready Human Resources Management (HRM) for BiH SMEs</p> <p>Activities and outputs include:</p> <p>versions of the manual in the three official languages</p> <p>2000 manuals delivered free of charge</p> <p>establishment of a web portal</p>	<p>ProMENTE social research</p>	<p>Building capacity in Public Administration</p>

<p>Enhancing Effectiveness in Managing Change</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£ 79,100</p>	<p>Purpose: to support the BiH Civil Service Agency (CSA) in facilitating the application of change management principles across the BiH Civil Service.</p> <p>Activities and outputs include:</p> <p>Up to 80 civil servants at senior and middle management levels trained with the knowledge and skills to manage change effectively; Online internet-based learning facility made available all BiH civil servants;</p>	<p>Civil Service Agency, BiH</p>	<p>Building capacity in Public Administration</p>
<p>Lessons from the EU's response to Globalisation</p> <p>Start: Aug 07 End: Aug 08</p>	<p>£72,727</p>	<p>Purpose: To deliver policy coherence, improve statistical competences and engage with civil society and policy officials.</p> <p>Activities and outputs include:</p> <p>increased awareness of the Lisbon process drafting a National Reform Programme drafting four EU Twinning fiches</p>	<p>European Policy Information Centre (EPIC)</p>	<p>Strengthen Economic Reforms</p>
BULGARIA				
<p>Support for Public Administration Reform in Bulgaria</p> <p>Start: Apr 07 End: Mar 09</p>	<p>£119,800 (07/08 - £96,800) (08/09 - £23,000)</p>	<p>Purpose: to support the Ministry of State Administration and Administrative Reform (MDAAR) in their efforts to bring about changes affecting a range of National and Local Governmental issues.</p> <p>Activities and outputs include</p> <p>a complete review of the existing regime put in place a timetable for all the proposed consultancy activity in place. advice on “turnkey” proposals for new working practices and rules of procedure to improve</p>	<p>British Council/ Bulgarian Public Administration/ Ministry of State Administration.</p>	<p>Building capacity in Public Administration</p>

		regulation process given and support to a special work-group devising substantive proposals to reduce regulatory burden provided.		
<p>Assisting Intermediate bodies of the Ministry of Regional development and Public Works in the implementation of the Operational program "Regional development"</p> <p>Start: Apr 07 End: Apr 09</p>	<p>£55,509</p> <p>(07/08 - £28,032) (08/09 - £27,477)</p>	<p>Purpose: to support Bulgarian preparations to meet the administrative requirements of the EU Cohesion and Structural Funds (SFs), aiming in particular to improve the quality of programming, monitoring and project generation.</p> <p>Activities and outputs include:</p> <p>12 representatives of the IIBs trained.</p> <p>120 representatives of municipal administrations, tourist business organizations and NGOs from the target 12 municipalities acquainted with the EU structural instruments, the mechanisms for project co-financing, and cross-sectoral and cross-border cooperation</p> <p>6 Round table events</p> <p>at least 12 projects prepared for submission to use Structural funds</p> <p>A study visit to UK</p> <p>1000 practical guides for development, implementation and follow-up of projects</p>	<p>Ministry of Regional Development and Public works</p> <p>Prime Consulting Ltd</p>	<p>Building capacity in Public Administration</p>

CROATIA				
<p>Introduction of Effectiveness and Efficiency into Court Administration – rollout into the largest courts in the country (Expansion on the pilot project at Commercial Court Zagreb)</p> <p>Start: Apr 07 End: Feb 09</p>	<p>£ 300,000 (07/08 £150,000) (08/09 £150,000)</p>	<p>Purpose: to facilitate the introduction of modern court management techniques into courts, making them more efficient, transparent and accessible. To facilitate identifying and tackling backlog of cases with clear and accountable results.</p> <p>Activities and outputs include:</p> <p>establishment of four Centres of Excellence to demonstrate the effectiveness of new management processes and provide change agents trainers from the Judicial Academy to cascade from CoEs to other courts. court staff trained in management, HR and IT Regime for Professional Standards established PR and Communication Strategies established</p>	<p>Agencia Ramesses Consortium (ARC)</p>	<p>Strengthening of Justice Sector and Human Rights</p>
<p>Support to the Strategic Unit of the Croatian Ministry of Justice</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£103,238</p>	<p>Purpose: to support the Strategic Unit of the Croatian Ministry of Justice in meeting opening benchmarks for Chapter 23, and building the capacity of this and other state bodies to carry out financial investigation.</p> <p>Activities and outputs include</p> <p>45 days of technical assistance to the Strategic Unit, MOJ on NACS, Action Plans and training; 10 days of technical assistance on the implementation mechanisms of whistle-blowers law; Participation in SOCA training on financial investigation; 3 day scoping visit by trainers to carry out needs analysis; Training of Police Officers, State Prosecution,</p>	<p>tbc</p>	<p>Strengthening of Justice Sector and Human Rights</p>

		MOJ representatives		
Veterinary and Food Safety Adviser: Phase 2 Start: Apr 08 End: Mar 09	£70,732	Purpose: providing technical and administrative assistance in areas identified by the Croatian Veterinary Directorate (CVD) and European Commission as crucial to adopting and implementation of the Veterinary and Food Safety acquis. Activities and outputs include: a report identifying technical assistance and “soft skills” priorities; Officials from CVD receive technical training from UK officials; CVD supported by Advisor in its dialogue with the Commission on benchmarks etc.	Independent Consultant	Building capacity in Public Administration

<p>Capacity Building for Regional Cluster Development</p> <p>Start: Apr 08 End: Mar 09</p>	£120,360	<p>Purpose: to provide a set of skills to Regional Development Agencies across Croatia, to facilitate their role of driving cluster development forward.</p> <p>Activities and outputs include: Provide 3 training sessions for all Regional Development Agencies; Every Region to have a Cluster facilitator; Conference held on benefits of cluster creation</p>	BE Zagreb	Strengthen Economic Reforms
<p>Support to Croatian Court Inspectorate</p> <p>Start: Apr 08 End: Mar 09</p>	£41,088	<p>Purpose: to assist the Court Inspectorate Service in Croatia to standardise its own management processes and to produce an analysis of what it would take to introduce court managers into Croatian courts.</p> <p>Activities and outputs include: Study tour to examine court inspection arrangements in UK Organisation of study tour to HMICA</p>	Agencia Ltd	Strengthening of Justice Sector and Human Rights
<p>Transitional support for the development of a Probation Service in Croatia</p> <p>Start: Apr 08 End: Mar 09</p>	£85,573	<p>Purpose: to provide expert assistance to the Croatian Ministry of Justice in the pilot phase of setting up a Probation Service in Croatia, building on the current EU Twinning Light project, assisting preparations for the next EU Twinning project in mid-2009.</p> <p>Activities and outputs include: Two workshops with Croatian development team to devise National Standards for Protective Supervision and Community Service; 4 day workshop and consultancy to produce a benefit analysis of the Croatian National Probation Service Cost benefit analysis report in the Croatian National Probation Service produced and disseminated.</p>	Pointfive Consulting	Strengthening of Justice Sector and Human Rights

Strengthening cross border co-operation with Montenegro Start: Sep 08 End: Mar 09	£51,052	Purpose: To strengthen cross-border police co-operation between Croatia and Montenegro. Activities and outputs include: 20 border police per country trained in combating cross border organised crime; 3 follow up training sessions delivered by the Croatians for the Montenegrins; CD-Rom with training information, lessons learned and recommendations produced; Cross border network established and functioning	International Organisation for Migration	Strengthening of Justice Sector and Human Rights
Anti-Discrimination Legislation Start: Sep 08 End: Mar 09	£50,398	Purpose: To strengthen professional knowledge and skills of judges and state prosecutors, to efficiently apply and implement the newly adopted ant-discrimination legislation. Activities and outputs include: 20 staff trained to a level to be able to train others; 100 judges and prosecutors trained in dealing with anti-discrimination cases; Improved understanding of relevant EU legislation; Enhanced court procedures; CD-Rom with training curriculum produced.	International Organisation for Migration	Strengthening of Justice Sector and Human Rights
n. CYPRUS				
Public Administration Reform (PAR) – Programming Support Improving the Capacity of the Turkish Cypriot administration Start: Apr 08 End: Apr 09	£209,690	Purpose: to support the “TRNC”’s process of reforming their public administration in accordance with the PAR policy agreed by the “Council of Ministers” in January 2008. Activities and outputs include: Development of a communications strategy to raise awareness and expectations about reforming public services and for supporting the implementation of Public Administration Reform Introduction of sustainable personnel policies and procedures	Public Administration International (PAI)	Building capacity in Public Administration

		<p>Review and modernisation of current resource allocation practices</p> <p>Consolidation of central mechanisms for co-ordinating assistance to support EU integration.</p> <p>Building local capacity to manage change.</p>		
<p>Public Administration Reform (PAR) – Human Resources Management Support</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£220,000</p>	<p>Purpose: to assist the Turkish Cypriot administration’s efforts to modernise its public sector through improved Human Resources Management.</p> <p>Activities and outputs include: Training and development strategy and plan; 40 practitioners trained; Development of Human Resources Inventory and roll-out to “Ministries”.</p>	<p>National School of Government</p>	<p>Building capacity in Public Administration</p>
<p>Connecting and strengthening local administration</p> <p>Start: Dec 06 End: Mar 09</p>	<p>£186,250</p> <p>(06/07 - £82,107)</p> <p>(07/08 - £104,143)</p>	<p>Purpose: to support the ongoing Public Administration Reform agenda through activities which will strengthen the capacity to achieve effective, efficient service delivery and develop a culture of informed decision making through the development of a systemised approach to planning.</p> <p>Activities and outputs include:</p> <p>Review paper on capacity for planning A conference on Principles of local administration Code of Practice developed At least 6 trained ‘trainers’ in the development of a Corporate Plan A training seminar on ‘Implementation of the Corporate Plan’ and development of the plan in pilot regions Good Practice Exchange Seminar on Corporate Strategy development.</p>	<p>NICO (Northern Ireland Public Sector Enterprises Ltd)</p>	<p>Building capacity in Public Administration</p>
<p>Skills for Enterprise</p> <p>Start: Apr 07</p>	<p>£250,000</p> <p>(07/08 - £90,000)</p>	<p>Purpose: to develop an industry led Vocational Education and Training curriculum in north Cyprus</p>	<p>British Council, Cyprus</p>	<p>Building capacity in Public Administration</p>

End: Mar 10	(08/09 - £90,000) (09/10 - £70,000)	<p>Activities and outputs include:</p> <p>Occupational standards and skills levels being reviewed and updated in 4 – 6 sectors.</p> <p>Level 2 curriculum in vocational schools being revised and benchmarked against international and UK standards in agreed curriculum areas.</p> <p>Levels 2/3 curriculum in vocational, technical and commercial high schools being revised and benchmarked against international and UK standards in agreed curriculum areas.</p> <p>Development of quality assurance systems.</p> <p>International benchmarking for advanced vocational and technical courses Level 3/4 delivered at universities.</p>		
<p>Improving the functioning and efficiency of the court system</p> <p>Start: Apr 07 End: Jun 08</p>	<p>£55,000</p> <p>(07/08 - £50,000) (08/09 - £5,000)</p>	<p>Purpose: to assist the Turkish Cypriot judiciary to improve the efficiency and transparency of the judicial system including the system for judicial appointments, develop a capacity for effective reform, and prepare for EU integration and reunification.</p> <p>Activities and outputs include:</p>	Ministry of Justice	Strengthening of Justice Sector and Human Rights
<p>Sustainable modernisation of the Court of Audit</p> <p>Start: Apr 08 End: Mar 09</p>	£100,000	<p>Purpose: support for the operational independence of the Court of Audit and implementation of the strategic plan to ensure effective independent oversight.</p> <p>Activities and outputs include:</p>	National Audit Office, UK	Building capacity in Public Administration

		<p>HR training programme for all staff; Implementation of Court of Audit strategic plan; International audit standards training</p>		
<p>Investment Promotion Strategy Development for the Turkish Cypriot Community Investment Development Agency (TCIDA)</p> <p>Start: Apr 08 End: Dec 08</p>	£64,000	<p>Purpose: Development of a comprehensive investment promotion strategy for the Turkish Cypriot community, allowing the recently founded Investment Development Agency to target potential investors efficiently and, to significantly raise long-term FDI flows over the following five years.</p> <p>Activities and outputs include:</p> <p>A best practice investment promotion strategy produced for maximizing the efficiency of FDI promotion efforts; A survey of key decision makers among potential future investors</p>	Oxford Investment Research	Strengthen Economic Reforms

GEORGIA				
<p>The Majoritarian Project: Informed Citizens and Accountable Government</p> <p>Start: Feb 05 End: Aug 09</p>	<p>£161,979</p> <p>(05/06 - £53,993) (06/07 - £53,993) (07/08 - £36,202) (08/09 - £17,791)</p>	<p>Purpose: to facilitate a link between the legislative branch of government and citizens. Focussing on majoritarians (elected from each region as opposed to national PR lists) this project will identify barriers to their work, monitor their voting records and facilitate communications with local communities.</p> <p>Activities and outputs include:</p> <p>Monitoring current Majoritarian practices and legislation Production of a Citizens guide and leaflets clearly defining Majoritarian MPs responsibilities and citizens' rights Production of posters on voting records and attendance records of Majoritarian MPs Production of manuals for bureau staff highlighting their duties and responsibilities and training on the following issues: PR, communication with the media, relations with local government bodies, dealing with correspondence, structure of parliament and its legislative and oversight functions Round-tables and introduction of regional co-ordinators.</p>	<p>Transparency International</p>	<p>Transparency and Good Governance</p>
<p>Capacity building for government officials to combat trafficking in persons and smuggling of migrants</p> <p>Start: Apr 07 End: Apr 08</p>	<p>£98,013,</p> <p>(07/08 - £65,415) (08/09 - £32,598)</p>	<p>Purpose: to enhance the knowledge and operational capacity of Georgian government officials in law enforcement agencies, judiciary structures and consular offices to contribute to combating trafficking in persons and smuggling of migrants in Georgia, including better inter-agency and cross-border co-operation.</p> <p>Activities and outputs include:</p> <p>a total of 260 officials from the judiciary, law enforcement agencies and consular offices will be trained by IOM</p>	<p>Institute of Migration</p>	<p>Strengthening of Justice Sector and Human Rights</p>

		a series of meetings of key players will be held to enhance co-operation and establish new co-operating mechanisms.		
Judicial Reform project Start: Jul 08 End: Mar 11	£244,825 (08/09 - £84,825) (09/10 - £80,000) (10/11 - £80,000)	Purpose: To increase court efficiency, professionalism, and improve the Georgian public's perception of the judicial system. Activities and outputs include: Strengthened judicial appointments system; Reviewed case management system; Courts trained in customer services skills; Staff management systems introduced (Target setting, appraisals etc).	Ministry of Justice, UK	Strengthening of Justice Sector and Human Rights
Engagement in the Adjara Region Start: Aug 08 End: May 09	£40,000	Purpose: Better informed and more representative political processes in Adjara, which may have the potential for nationwide application. Activities and outputs include: Political parties, elected officials, civil society and media are better informed of citizens' priorities; Results used to develop project nationwide;	NDI Georgia	Transparency and Good Governance

KOSOVO				
Citizens' Initiative to increase good governance: Phase 1 Start: Apr 08 End: Mar 09	£37,513	Purpose: The development of a democratic political culture of citizens' continuous and sustained participation in decision-making by using their voting power and advocacy capacity to hold politicians accountable and focused on addressing pressing community needs. Activities and outputs include: Establishment of a citizens hotline to report community needs elected officials should address; Organisation of community meetings; Monitoring reports drawn up and publish findings through media.	Kosovo Women's Network (KWN)	Transparency and Good Governance
Strengthening the capacities of Kosovo heritage institutions Start: Jul 07 End: Jul 08	£126,849	Purpose: To strengthen the institutions through capacity building and development of management guidelines in accordance with the Kosovo EPAP. Activities and outputs include: guidelines developed staff trained in developing management plans staff trained to work with the digital inventory of heritage in Kosovo establishment of Heritage Inventory database centre	CHwB (Sweden), Ministry of Youth, Culture & Sport	Building capacity in Public Administration
MACEDONIA				

<p>Building Administrative Capacities for EU Integration</p> <p>Start: Apr 07 End: Mar 09</p>	<p>£401,380</p> <p>(07/08 - £225,255) (08/09 - £176,125)</p>	<p>Purpose: to provide technical assistance and advice to the General Secretariat of the Government and the Secretariat for European Affairs in the administration of the EU accession process through 5 distinct, but clustered strands of project areas:</p> <ul style="list-style-type: none"> 5. Public administration reform in support of EU accession process 5. Capacity building for implementation of the national communication strategy for EU integration 5. Capacity building for EU integration 5. Support to IPA preparations for central government structures 5. Maintenance of the ICT framework to support the overall NPAA planning, co-ordination and monitoring mechanism <p>Outputs will include</p> <p>Incorporating the National Program for Adoption of the Acquis (NPAA) process into the strategic planning and policy formulation process; Identifying the administrative (HR) needs for EU integration and delivering selected capacity building for public servants</p>	<p>Secretariat for European Affairs</p> <p>General Secretary of the Government</p> <p>Centre for Development of Public Administration</p>	<p>Building capacity in Public Administration</p>
<p>Anti-Corruption Flagship Project</p> <p>Start: Apr 07 End: Mar 09</p>	<p>£400,000</p> <p>(07/08 - £200,000) (08/09 - £200,000)</p>	<p>Purpose: to assist the Government and civil society in tackling corruption.</p> <p>Activities and outputs include</p> <p>Establishment of a fully operational Anti-Corruption Committee Adoption of a National Anti-Corruption Strategy Regular updates on the implementation of the National Anti-Corruption Strategy to the Prime Minister Development of capacity of key operational Ministries</p>	<p>British Embassy, Skopje</p> <p>Office of the Prime Minister</p> <p>Line Ministries</p> <p>Civil organisations, as appropriate</p>	<p>Transparency and Good Governance</p>

		(MoI, Customs and PPO) to self-police, through preventative as well as punitive measures. Establishment of a structure for reporting back in response to international obligations and commitments.		
Support to the Implementation of the Law for free access to public information Start: Sep 07 End: Dec 09	£155,260 (07/08 - £82,370) (08/09 - £72,890)	Purpose: to support the implementation of the Law for Access to Public Information and train the professionals who are responsible to deliver the law, supported by the public awareness campaign. Activities and outputs include database of rules and procedures and best practises Capacity building for a core group of CPRFAPI, and top NGO representatives Cascaded capacity building for CPRFAPI members, it's administration unit and 1.000 representatives of public administration nation-wide Communication team created campaign to educate citizens, media/journalists on the need for implementation of the Law	Macedonian Institute for Media (MIM) State Commission for Protection of Right for Free Access to Public Information (CPRFAPI)	Transparency and Good Governance
Strengthening Entrepreneurship, Competitiveness and Innovation Start: Apr 07 End: Mar 09	£ 210,000 (07/08 - £ 122,440) (08/09 - £ 87,560)	Purpose: to foster a favourable environment for entrepreneurship and small- and medium-sized enterprises (SMEs), to improve the competitiveness of Macedonian companies in the domestic and international markets, to encourage better exploitation of the innovative potential of enterprises as well as to improve their performance by enhancing their functional skills. Activities and outputs include: an extensive series of workshops, seminars and interactive events which will provide training in entrepreneurship, competitiveness and innovation	Ministry of Economy Agency for Promotion of Entrepreneurship of the Republic of Macedonia (APPRM)	Strengthen Economic Reforms

<p>Competitive SME's contributing to the national economic growth</p> <p>Start: Apr 07 End: Mar 09</p>	<p>£140,000</p> <p>(07/08 - £65,440) (08/09 - £76,200)</p>	<p>Purpose: to support SME's with services and skills that will enable them to significantly contribute to the national economic growth by improving their competitiveness in the national and regional market.</p> <p>Activities and outputs include:</p> <p>Established support network and database to promote the establishment of an Arbitration/Commercial Court. Improved entrepreneurial skills of MCC members Entrepreneurial best practices promoted and raised public awareness on the need to fit into the EU business management standards. MCC trained to present and execute their strategic goals</p>	<p>Macedonian Chambers of Commerce</p>	<p>Strengthen Economic Reforms</p>
<p>Support to the Invest Macedonia Agency (IMA) for foreign direct investment</p> <p>Start: Sep 07 End: Mar 10</p>	<p>£355,000</p> <p>(07/08 - £55,000) (08/09 - £150,000) (09/10 - £150,000)</p>	<p>Purpose: To provide technical assistance to the IMA by strengthening their organisational and staff capacity to be able to effectively and efficiently attract and retain greenfield FDI.</p> <p>Activities and outputs include:</p> <p>implementation plan transitional strategy training plan communication strategy</p>	<p>Invest Macedonia Agency</p>	<p>Building capacity in Public Administration</p>

<p>Strengthening Parliamentary Commissions, permanent staff and political parties in the Macedonian Parliament</p> <p>Start: Apr 08 End: Mar 11</p>	<p>£400,000</p> <p>(08/09 - £100,000) (09/10 - £150,000) (10/11 - £150,000)</p>	<p>Purpose: to enhance the capacity of parliamentary commissions, permanent parliamentary staff and political parties to enable the smoother functioning of the Macedonian Parliament.</p> <p>Activities and outputs include:</p> <p>Needs assessment carried out; Study visit for Parliamentary co-ordinators to observe UK parliamentary institutions; Workshops on developing more effective mechanisms for cross party co-operation.</p>	<p>Westminster Foundation for Democracy</p>	<p>Transparency and Good Governance</p>
---	---	--	---	---

MOLDOVA				
<p>Assistance to the Moldovan Government (line-ministries) in the implementation of the ACQUIS communautaire</p> <p>Start: Jul 06 End: Aug 08</p>	<p>£74,000</p> <p>(06/07 - £22,000) (07/08 - £25,000) (08/09 - £27,000)</p>	<p>Purpose: to improve the professional skills and knowledge about the EU legislation and Acquis implementation in the specific area of activity of each Moldovan Ministry (their European Integration sections and legal departments), using Romanian expertise/experience.</p> <p>Activities and outputs include</p> <p>Legislative training courses (derived from the Governmental Plan) focussing on which legislative documents have to be written/ amended in the period 2005-2008, in line with the needs to implement the EU-Moldova Action Plan.</p>	<p>Ex-Lege, Moldova (and co-funding)</p> <p>Romanian Ministries</p>	<p>Building capacity in Public Administration</p>
<p>Improved Rules of Origin control for Moldovan exports to the EU: Final Phase</p> <p>Start: Apr 08 End: Mar 09</p>	<p>£30,357</p>	<p>Purpose: to help Moldova benefit from the new trade regime with the EU (Autonomous Trade Preferences as of March 2008), through support to the Customs Service in ensuring a correct use of preferences given by the EU when issuing preferential certificates of origin to businesses.</p> <p>Activities and outputs include:</p> <p>Two advisers from the Lithuanian customs service will continue to provide advice on further improvements in certification and audit in response to European Commission recommendations, and train Moldovan staff;</p> <p>60 Moldovan customs officers trained in Moldovan accounting regulations.</p>	<p>BE Chisinau with Customs Service of Lithuania</p>	<p>Building capacity in Public Administration</p>

<p>Support to the Moldovan Ministry of Agriculture in implementing EU technical regulations for better use of Autonomous Trade Preferences in line with the EU-Moldova Action Plan</p> <p>Start: Apr 08 End: Sep 09</p>	<p>£35,350</p> <p>(08/09 - £22,810) (09/10 - £12,540)</p>	<p>Purpose: to strengthen the capacity of the Moldovan Ministry of Agriculture and Food Industry, to implement EU technical regulations for better use of Autonomous Trade Preferences in line with the EU-Moldova Action Plan.</p> <p>Activities and outputs include:</p> <p>The part-time adviser provides advice on all aspects of EMAP implementation, and particularly the inter-ministerial co-ordination of work.</p>	<p>Asociatia pentru Politica Externa with Joanna Ellis, Independent Consultant</p>	<p>Building capacity in Public Administration</p>
<p>Support to the Moldovan Ministry of Economy and businesses for the Implementation of Autonomous Trade Preferences (ATP) and Internal market Development</p> <p>Start: Apr 08 End: Mar 11</p>	<p>£124,180</p> <p>(08/09 - £46,780) (09/10 - £41,860) (10/11 - £35,540)</p>	<p>Purpose: to contribute to increased Moldovan exports to the EU market through greater use of ATP by businesses and increased competitiveness on both internal and external market.</p> <p>Activities and outputs include:</p> <p>600 copies produced of short ATP informative brochure; 3000 copies of detailed guideline document distributed nationwide throughout the 3 years of the project; Impact assessment carried out, results made public.</p>	<p>European Trade Policy and Law Centre</p>	<p>Building capacity in Public Administration</p>
<p>Anti-Corruption Media Education and Public Awareness: Phase 2</p> <p>Start: Apr 08 End: Dec 09</p>	<p>£130,930</p> <p>(08/09 - £78,727) (09/10 - £52,203)</p>	<p>Purpose: increased capacity of the media to reflect corruption acts, larger access of the corruption victims to legal protection, more confidence of the population in the state authorities to fight corruption and contribution to a better understanding of what is corruption and intolerance to it of the media and general public.</p> <p>Activities and outputs include:</p> <p>Training of journalists;</p>	<p>Centre for the Analysis and Prevention of Corruption</p>	<p>Transparency and Good Governance</p>

		Media campaign, hotline setup; Free legal advice to victims of corruption; Final roundtable to discuss project reports main findings.		
Strengthening citizen oversight over Parliamentary elections 2009 Start: Jul 08 End: Oct 09	£90,831 (08/09 - £65,456) (09/10 - £25,375)	Purpose: To contribute to free and fair Parliamentary elections in Moldova by supporting a civil coalition of NGO's (Coalition 2009), through strengthening the capacity of its secretariat, expanding the coalition to regions outside major cities, building the network of domestic observers and improving media coverage of election and political issues. Establishment of coalition secretariat; Election observers trained; Journalists trained, to better present professional and impartial coverage, including using examples of elections in neighbouring countries (e.g. Romania and Ukraine).	Eurasia Foundation	Transparency and Good Governance
MONTENEGRO				
Strengthening capacity of local and regional media Start: Nov 07 End: Sep 08	£100,000 (07/08 - £50,000) (08/09 - £50,000)	Purpose: Help professionalise two local/regional radio stations and increase investigative journalism skills of print journalists and develop their capacity to hold local government to account. Activities and outputs include: News journalists to participate in project training New reporting format to be developed and published Increased use of participatory formats in radio Systemisation of training modules developed and delivered	BBC World Service Trust	Strengthening of Justice Sector and Human Rights
Communicating the EU in	£39,980	Purpose: to contribute to building public administrative	Centre for Civic	Building capacity in

<p>Montenegro and communicating Montenegro in the EU</p> <p>Start: Apr 08 End: Nov 08</p>		<p>capacities in Montenegro, one of the key weaknesses identified by the EC progress report 2007.</p> <p>Activities and outputs include:</p> <p>30 representatives of governmental bodies trained in EU affairs, and introduced to best practices of an old member state (UK) and a new one (Slovenia); Study visit for 10 representatives to Brussels.</p>	Education	Public Administration
<p>Monitoring implementation and providing recommendations for the improvement of the Action Plan for the Fight Against Corruption and Organised Crime</p> <p>Start: Apr 08 End: Mar 09</p>	£53,000	<p>Purpose: to support the fight against corruption and organised crime in Montenegro through raising public awareness, supporting public participation, increasing transparency and conducting independent monitoring of the implementation of the Action Plan for the Fight Against Corruption and Organised Crime.</p> <p>Activities and outputs include:</p> <p>Two roundtables held to discuss recommendations for anti-corruption measures; National Anti-corruption conference held and recommendations for improvement of the Action Plan drawn up.</p>	MANS	Transparency and Good Governance
<p>Judicial reform in Montenegro – supporting European integration</p> <p>Start: Apr 08 End: Dec 10</p>	<p>£70,500</p> <p>(08/09 - £21,700) (09/10 - £30,400) (10/11 - £18,400)</p>	<p>Purpose: to help Montenegro implement a programme of judicial reform and training that accelerates the adoption of European human rights standards in law and practice, and addresses key weaknesses identified in the EC Montenegro 2007 Progress Report and the European Partnership signed with the EU.</p> <p>Activities and outputs include:</p> <p>9 targeted training modules for over 360 judges and other legal professionals;</p>	AIRE Centre	Strengthening of Justice Sector and Human Rights

		Monthly editions of HR bulletin published and made available to Montenegrin judiciary.		
REGIONAL				
<p>Building from within: Reuniting Europe by strengthening and connecting its Third Sector (Albania, Kosovo and Montenegro)</p> <p>Start: Apr 08 End: Sep 09</p>	<p>£226,880</p> <p>(08/09 - £154,953) (09/10 - £71,927)</p>	<p>Purpose: to build capacity, skills and networks of the third sector in order to increase the demand side for political transparency and good governance, and promote local development in Albania, Kosovo and Montenegro.</p> <p>Activities and outputs include:</p> <p>Comprehensive scoping exercise; Handbook developed outlining examples of best practice from the Third Sector in focal countries; Job-shadowing scheme – shadowing third sector leaders in EU member state.</p>	EUCLID Network	Transparency and Good Governance

<p>Communicating Europe: Phase 2 (Albania, Bosnia and Herzegovina, Croatia, Kosovo, Macedonia, Montenegro and Serbia)</p> <p>Start: Oct 08 End: Mar 09</p>	<p>£110,000</p>	<p>Purpose: to give senior policy-makers, MP's and media editors from the Western Balkans states first-hand experience of key aspects of the EU integration debate in four more Member States; the debate on further enlargement, and the necessary steps for public administration reform as part of the EU integration process.</p> <p>Activities and outputs include:</p> <p>EU agenda as seen by New Member States explained to W. Balkans countries at 4 conferences; problems discussed, lessons learnt, W. Balkans countries own agendas promoted; Networks of experts from within and without EU established;</p>	<p>European Stability Initiative (ESI)</p>	<p>Transparency and Good Governance</p>
<p>Skills for EU (Bosnia and Montenegro)</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£378,681 (08/09 - £117,662) (09/10 - £261,019)</p>	<p>Purpose: to build skills and improve effectiveness of key government officials involved in EU integration.</p> <p>Activities and outputs include:</p> <p>improved skills; cascading abilities established; training toolkit completed; regional officials networks established; regional trainers network established and functioning</p>	<p>British Council</p>	<p>Building capacity in Public Administration</p>
<p>Strategic Human Rights Litigation in the Caucasus (Armenia, Azerbaijan and Georgia)</p> <p>Start: Apr 08</p>	<p>£66,550 (08/09 - £38,705) (09/10 - £27,845)</p>	<p>Purpose: to improve national legal practice and strengthen the rule of law through strategic human rights litigation in Azerbaijan, Armenia and Georgia.</p> <p>Activities and outputs include:</p>	<p>Netherlands Helsinki Committee (NHC)</p>	<p>Strengthening of Justice Sector and Human Rights</p>

End: Mar 10		25 lawyers and judges trained on importance, impact and use of Article 6 of the ECHR; Improved knowledge of 5-8 strategic human rights lawyers; Legal community has access to “Interights” manual on Article 6 of ECHR.		
ROMANIA				
Empowering the Romanian Media to Facilitate Social Integration Start: Jul 07 End: Jul 08	£127,611 (07/08 £101,045) (08/09 £26,566)	Purpose: to harness the potential of the regional media in Romania to act as a catalyst for social integration by improving the coverage of marginalised groups and better representing their concerns on the national stage. Activities and outputs include: The participants will produce a significant body of programmes and articles, which seek to raise awareness of social integration and EU accession. 4 documentary films focusing on social and minority issues 40 journalists trained to deliver socially responsible coverage of key issues through a 12-month blended learning programme combining face-to-face workshops and online courses; 8 Romanian journalists trained as trainers. Two online courses will be developed in Romanian and will be delivered through the BBC’s iLearn system. A project website with showcase materials developed during the project	BBC World Service Trust	Strengthening of Justice Sector and Human Rights
Enhancing the monitoring role of civil society	£58,500 (07/08 - £36,500)	Purpose: to increase political transparency and accountability through increased scrutiny by civil society of the observance of the conflict of interests and	Romanian Academic Society	Transparency and Good Governance

<p>Start: May 07 End: Oct 08</p>	<p>(08/09 - £22,000)</p>	<p>incompatibility legislation after EU accession.</p> <p>Activities and outputs include:</p> <ul style="list-style-type: none"> 20 local investigative journalists and NGO activists trained in monitoring and combating conflicts of interests and incompatibilities an online database on conflict of interests and incompatibilities 100 local officials included in the project database and 15 media reports related to the project's findings. 3 policy proposals to the Government and the National Integrity Agency regarding improvement of the monitoring and combating activities in the field of conflicts of interest and incompatibility A network of trained NGO's and investigative journalists able to monitor and combat conflicts of interest and incompatibilities. 		
<p>Building the capacity of local government to act as community leader in the context of EU accession</p> <p>Start: Jul 07 End: Jul 09</p>	<p>£101,181</p> <p>(07/08 - £47,161) (08/09 - £54,020)</p>	<p>Purpose: to assist Brasov City/County Council and seven development regions to develop the organisational capacity and skills to act as effective community leaders in the context of EU accession and to improve their capacity to access EU structural funds</p> <p>Activities and outputs include:</p> <ul style="list-style-type: none"> 100 local government officers trained in four sessions (50 from Brasov, 50 from regions) training manual produced training for trainers workshops held national dissemination event between 5 and ten projects delivered by Brasov trainees 	<p>Leeds City Council</p> <p>City of Brno, Czech Republic</p>	<p>Building capacity in Public Administration</p>

SERBIA				
Inclusive Education in Serbia and Montenegro: A School Fit for All Children Start: Sep 06 End: Aug 09	£120,000 (06/07 - £40,000) (07/08 - £40,000) (08/09 - £40,000)	Purpose: to ensure progressive implementation and sustainable development of inclusive education model in Serbia and Montenegro through awareness raising, capacity building, networking and establishment of strategic coalitions with key stakeholders Activities and outputs include: local practitioners trained as trainers Experience Exchange through meetings between schools, a study visit each year in-country and abroad, and an annual conference/round table Creation of Good Practice Models, Advocacy and Policy	Save the Children, UK DCI (co-funding)	Strengthening of Justice Sector and Human Rights
Rule of Law/ECHR Start: Jul 06 End: Dec 08	£174,900 (06/07 - £44,900) (07/08 - £79,500) (08/09 - £50,500)	Purpose: to help Serbia and Montenegro implement a judicial training programme that accelerates the adoption of European human rights standards in law and practice, and addresses key weaknesses identified in the EC Feasibility Study of April 2005. Activities and outputs include: Trained judges and other legal professionals Reports to government and parliament.	AIRE Centre, UK Council of Europe Open Society (SOROS) WFD EAR Konrad Adenauer Foundation	Strengthening of Justice Sector and Human Rights
European Human Rights Case Law Bulletin and Database	Costs incorporated in Rule of Law project (see above)	Purpose: to equip lawyers, judges and NGO's with the up-to-date and relevant ECHR case law they need to uphold human and minority rights in Serbia, Montenegro, Albania, Macedonia, and elsewhere in the former Yugoslavia. The GOF RE Programme has funded the production of the bulletin previously, the introduction of the database aims to become the key	AIRE Centre Council of Europe WFD EAR (co-funding)	Strengthening of Justice Sector and Human Rights

		<p>research tool for any court seeking to apply the European Convention domestically.</p> <p>Activities and outputs include:</p> <p>An on-line database and CD ROM compilation of all cases (over 380) reported in the Bulletin so far</p> <p>Monthly editions of the Bulletin alerting readers of the latest cases, and monthly updates of the on-line Database to ensure it incorporates the latest cases reported in the Bulletin.</p>		
<p>Strengthening the capacity of Local Community Media in Serbia to resist political interference and promote good governance</p> <p>Start: Jul 07 End: Jun 08</p>	<p>£175,000</p>	<p>Purpose: To help professionalise four local radio stations based outside Belgrade, and develop their capacity to hold local government to account.</p> <p>Activities and outputs include:</p> <p>News journalists from four radio stations participate in project training.</p> <p>New radio news programme format developed and broadcast addressing key political, social, economic and environmental issues.</p> <p>Systematisation of training modules developed and delivered.</p>	ECBJ	Strengthening of Justice Sector and Human Rights
<p>Radio Television Vojvodina (RTV) Development Project: Phase 2</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£196,230</p> <p>(08/09 - £112,880) (09/10 - £83,350)</p>	<p>Purpose: To support the development of the new public broadcaster RTV (replacing the former state-controlled station), to provide an independent, responsible, professional and trusted broadcasting service for the culturally diverse region of Vojvodina.</p> <p>Activities and outputs include:</p> <p>Production of RTV Editorial guidelines;</p>	T-Media	Transparency and Good Governance

		Reporting Politics workshop; Management Development Seminar; Training of News Cameramen and Picture Editors.		
Capacity Building in public procurement Start: Jul 07 End: Jun 09	£82,103 (07/08 - £39,737) (08/09 - £42,366)	Purpose: To promote transparent and efficient public contracting to advance the EU integration and economic development of Serbia. Activities and outputs include: drafts of legislative provisions; drafts of by-laws and internal acts; trained civil servants etc	Transparency Serbia	Transparency and Good Governance
Access to All Start: Apr 07 End: Mar 09	£125,000 (07/08 - £55,000) (08/09 - £70,000)	Purpose: To raise awareness, build capacity and enable the University of the Ministry of Culture of the Republic of Serbia to develop inclusive education policies/by-laws and education programmes so that the academic community and future professionals will incorporate inclusion issues as part of their daily professional life. Activities and outputs include: Professionals, professors and students provided with educational and professional support; Sector professionals introduced to the UK best practice; Specialised training programmes developed for disabled students.	British Council, Serbia	Strengthening of Justice Sector and Human Rights
Policing the Minorities Start: Apr 08 End: Mar 09	£55,000	Purpose: increase the level of sensitivity of the police force/officers toward diversity and inclusion, and increase the number of candidates from ethnic minorities in the police force.	British Council, Serbia	Strengthening of Justice Sector and Human Rights

		<p>Activities and outputs include:</p> <p>Development of Police Directorate framework for community projects in the diversity area; Textbook and good practice guide distributed to police officers in targeted areas; Officers in pilot municipalities trained in diversity; Minority communities course developed and run</p>		
<p>Serbia's integration into Europe: (Facilitating the implementation of the European partnership priorities through) Judicial training and reform</p> <p>Start: Apr 08 End: Dec 10</p>	<p>£195,000</p> <p>(08/09 - £61,000) (09/10 - £79,000) (10/11 - £55,000)</p>	<p>Purpose: to help Serbia implement a rule of law programme at a key stage in the country's negotiations with the EU that strengthens reforms in the justice sector (particularly the capacity of the two key institutions, the Supreme Court and the Judicial Training Centre), promotes human rights, and addresses the key weaknesses identified in the EC Serbia 2007 Progress Report and the European Partnership with Serbia.</p> <p>Activities and outputs include:</p> <p>8 training modules run for judiciary and other legal practitioners including training for trainers element; Production of monthly bulletin on HR issues and regional distribution; Reports drafted by UK barristers and EU experts addressing structural weaknesses in the implementation of ECHR standards in Serbia's legal system.</p>	AIRE Centre	Strengthening of Justice Sector and Human Rights
<p>Budget Monitoring Policies in Serbia</p> <p>Start: Apr 08 End: Apr 10</p>	<p>£42,000</p> <p>(08/09 - £23,660) (09/10 - £18,340)</p>	<p>Purpose: to strengthen the role of the National Assembly, CSO's and citizens' participation in the process of State budget formulation and oversight.</p> <p>Activities and outputs include:</p>	ProConcept	Transparency and Good Governance

		Capacity building workshops for Parliamentarians and CSO's; 1000 copies of "Citizens' Budget guide" printed and distributed; National Budget Forum organised.		
TURKEY				
<p>Enhancing the capacity of Judicial Prosecutors with policing power for effective monitoring of law enforcement agencies in line with human rights standards and recently passed legislation for EU harmonisation.</p> <p>Start: Apr 07 End: Jun 08</p>	<p>£240,100 (07/08 - £145,100) (08/09 - £95,000)</p>	<p>Purpose: to contribute to the efforts of the Ministry of Justice:</p> <ul style="list-style-type: none"> to enhance the capacity of the judicial prosecutors in order to ensure effective administration of law enforcement agencies in line with human rights standards; to provide better understanding and implementation of recently passed EU harmonisation legislation by judicial prosecutors; and to ensure integrated functioning of judicial prosecutors, public administrators and law enforcement agencies, by training the judicial prosecutors who are responsible for the administration of the law enforcement agencies (police and Jandarma) at the provincial/ sub-provincial level, after the crime is committed. <p>Activities and outputs include:</p> <ul style="list-style-type: none"> 48 judicial prosecutors selected by the Ministry of Justice will be trained as trainers. The MoJ trainers will cascade this training to 1200 judicial prosecutors with policing power A training programme will be available at the Ministry of Justice Training Department to ensure sustainability Training of Trainers Kits being produced and distributed to the trainers. Trainees being provided with a set of all relevant 	<p>BE Ankara Ministry of Justice</p>	<p>Strengthening of Justice Sector and Human Rights</p>

		resource materials (Manuals, copies of relevant conventions, guidebooks, presentations of experts)		
<p>Enhancing the understanding and implementation of Freedom of Expression, new judicial mechanisms adopted by the Penal Code, and EU Progress Report's recommendations on Judiciary.</p> <p>Start: May 07 End: Jun 08</p>	<p>£153,450</p> <p>(07/08 -£103,450) (08/09 - £50,000)</p>	<p>Purpose: to help the Ministry of Justice provide better understanding and implementation of Freedom of expression, new judicial mechanisms adopted by the Penal Code, and EU Progress Report's recommendations on Judiciary.</p> <p>Activities and outputs include:</p> <p>900 judges and prosecutors will be trained in the selected topics.</p> <p>An assessment report will be prepared for each of the seminar topics</p> <p>An action Plan will be produced as a result of the project in order to help the Ministry and the Justice Academy to better plan their future training activities.</p> <p>Trainees being provided with a set of all relevant resource materials (Manuals, copies of relevant conventions, guidebooks, presentations of experts)</p>	<p>British Embassy, Turkey</p> <p>Ministry of Justice</p>	<p>Strengthening of Justice Sector and Human Rights</p>

<p>Strategic Planning and Management in Public Administration</p> <p>Start: May 07 End: Nov 08</p>	<p>£90,000</p> <p>(07/08 - £53,000) (08/09 - £37,000)</p>	<p>Purpose: to prepare the Turkish public administration at a central level for a period of strategic planning and management due to start in 2010 by equipping relevant civil servants with the understanding and skills based on UK experience.</p> <p>Activities and outputs include:</p> <p>A scoping report comparing where Turkey is at the moment in the area of strategic planning and management to the UK Stakeholders appraised A core team established consisting of 15 civil servants from 5 key organisations acting in the area of public administration reform Networks established between the members of the core team and their counterparts in the UK A national action plan produced to prepare Turkey's central government for 2010 when strategic planning and management will be at the core of public administration.</p>	<p>British Council, Turkey</p>	<p>Building capacity in Public Administration</p>
<p>Piloting a model for the establishment of regional development agencies in Turkey</p> <p>Start: May 08 End: Apr 09</p>	<p>£95,740</p> <p>(08/09 - £78,990) (09/10 - £16,750)</p>	<p>The project aims at increasing the capacity of the Adana and Mersin Regional Development Agency and its partners to initiate design and deliver a regional social and economic development strategy and to prepare the Agency for the delivery of EU funded projects.</p> <p>Activities and outputs include:</p> <p>increased capacity of the RDA staff and Board of Directors to carry out their responsibilities effectively in relation to social and economic programming and delivery partnership structures established to ensure</p>	<p>British Council, Turkey</p>	<p>Building capacity in Public Administration</p>

		<p>participatory planning in the development and delivery of plans and programmes</p> <p>improved data collection, collation and analysis mechanisms to form the basis for regional planning and evaluation</p>		
<p>Enhancing the capacity of Military Judges and Prosecutors under the Turkish General Command on ECHR, ECtHR and International Human Rights Standards</p> <p>Start: Apr 08 End: Dec 09</p>	<p>£179,076</p> <p>(08/09 - £126,636) (09/10 - £52,440)</p>	<p>Purpose: to help the Turkish General Staff to establish a more effective and independent judiciary and better implement judicial reform by providing human rights training to the Military Judges and Prosecutors on the new judicial mechanisms adapted by the Penal Code, as well as on European Convention on Human Rights (ECHR), and European Court of Human Rights (ECtHR) case law and International HR standards.</p> <p>Activities and outputs include:</p> <p>Development of training programme and materials; HR training for 500 Military Judges, Prosecutors, Lawyers and Court Staff.</p>	BE Ankara	Strengthening of Justice Sector and Human Rights
<p>Multi-agency co-operation and training for enhancing innovation capacity of SME's in the Lisbon Agenda Process: Phase 2</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£122,500</p> <p>(08/09 - £77,500) (09/10 - £50,000)</p>	<p>Purpose: to enhance consultancy services of chambers and capacities of SME's on innovation in six selected provinces (Ankara, Antalya, Izmir, Mersin, Gaziantep and Konya) in line with the Lisbon Strategy Reform Process.</p> <p>Activities and outputs include:</p> <p>Increased awareness of at least 420 SME's on innovation; Increased capacity of staff of chambers on better innovation consultancy services; Organisation of Value Chain Analysis training seminar for 50 State Planning organisation staff members.</p>	BE Ankara	Strengthen Economic Reforms

<p>Strengthening the administrative capacity of Ministry of Justice concerning the functioning of the Mediation in Turkey</p> <p>Start: Apr 08 End: Dec 09</p>	<p>£121,675 (08/09 - £82,495) (09/10 – £39,180)</p>	<p>Purpose: to improve the effective functioning of mediation under the new Turkish legislation through capacity building of the Turkish Ministry of Justice, in order to enable the EU funded civil mediation project on implementation of mediation and awareness raising.</p> <p>Activities and outputs include:</p> <p>Training of trainers; 2 workshops organised for 50 MoJ experts; 4 seminars for 200 representatives from different target groups organised for awareness raising.</p>	<p>Ministry of Justice BE Ankara</p>	<p>Strengthening of Justice Sector and Human Rights</p>
<p>Enhancing the Regulatory Impact Assessment Capacity in Turkey</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£124,000 (08/09 - £76,000) (09/10 - £48,000)</p>	<p>Purpose: to enhance the regulatory impact assessment mechanism and capacity of local governments, public administration and business organisations in Turkey to create a better regulation environment in line with the Lisbon Strategy and EU Negotiation process.</p> <p>Activities and outputs include:</p> <p>Increased awareness of 575 decision-makers and officials of local government on RIA as a better regulation instrument; Increased knowledge of a total of 450 officials of local government; Sharing UK and EU member state experience and expertise on RIA.</p>	<p>BE Ankara</p>	<p>Strengthen Economic Reforms</p>

<p>To increase the capacity of Turkish Trade Unions to defend the rights of workers in a global economy</p> <p>Start: Oct 08 End: Mar 09</p>	<p>£110,000</p>	<p>Purpose: To increase the capacity of Turkish Trade Unions to defend the rights of workers in a global economy by drawing on the experience of Trade Unions in the EU.</p> <p>Activities and outputs include:</p> <p>Capacity within Trade Unions to address EU issues; Draft legislative lobbying programme; Drafted proposals for future activities.</p>	<p>TUC EPIC</p>	<p>To Strengthen Economic Reforms</p>
<p>Strategy development to increase the employment of women</p> <p>Start: Sep 08 End: Dec10</p>	<p>£144,766</p> <p>(08/09 - £45,221) (09/10 - £99,545)</p>	<p>Purpose: To improve ISKUR's (Ministry of Labour and Social Security) capacity for increasing the employment of women in Turkey.</p> <p>Activities and outputs include:</p> <p>Needs analysis report; Stakeholders and media made more aware of women's employment issues; Core strategy team established; Develop strategies and action plan agreed.</p>	<p>British Council, Turkey</p>	<p>Building capacity in Public Administration</p>
UKRAINE				
<p>Training Programmes in EU Affairs for Ukrainian Officials</p> <p>Start: Sep 05 End: Jun 08</p>	<p>£172,398</p> <p>(05/06 - £48,735) (06/07 - £62,078) (07/08 - £61,585)</p>	<p>Purpose: to enhance the skills and capacities of Ukrainian civil and public servants in the area of European Integration.</p> <p>Activities and outputs include:</p> <p>At least 40 newly qualified trainers trained to deliver new modules on European Affairs/ European Integration in line with recognised international</p>	<p>London Metropolitan University, UK (and co funding) NICO (Northern Ireland Public Sector Enterprises Ltd) Lithuanian School of</p>	<p>Building capacity in Public Administration</p>

		<p>standards</p> <p>At least 6 new training packages on European Affairs/ European Integration (in Ukrainian language) designed, developed and produced</p> <p>Using newly developed training materials, targeted training delivered to at least 300 senior civil and public servants (category II-IV) in area of European Studies/ European Integration</p>	<p>Public Information</p> <p>Bialystok School of Public Administration, Ukraine</p>	
<p>European Union Co-ordination project</p> <p>Start: Sep 06 End: Jun 08</p>	<p>£330,000</p> <p>(06/07 - £202,000) (07/08 - £128,000)</p>	<p>Purpose: to support the development of Ukraine's EU policy co-ordination mechanism for control and co-ordination of EU policy formation, analysis, impact assessment and implementation and contributing to the process of co-ordination of donor support for EU-Ukraine Action Plan implementation.</p> <p>Activities and outputs include:</p> <p>A functional co-ordination mechanism for EU policy within the Government of Ukraine</p> <p>Effective mechanisms of co-ordination of external advice, technical and financial support consistent with the EU integration agenda</p>	<p>British Council, Ukraine DFID (co-funding)</p>	<p>Building capacity in Public Administration</p>
<p>Anti-trafficking initiatives: Phase 2</p> <p>Start: Sep 07 End: Mar 09</p>	<p>£156,610</p> <p>(07/08 - £59,575) (08/09 - £97,035)</p>	<p>Purpose: To provide a platform to share experiences between NGO's and state agencies in Ukraine.</p> <p>Activities and outputs include:</p> <p>500 officials reached through round tables 2,000 law enforcement agency representatives, judges and border guards trained 1,300 law enforcement cadets to receive training 9 teams of trainers trained by Polish consultants 450 social workers/psychologists trained</p>	<p>British Council, Ukraine</p>	<p>Strengthening of Justice Sector and Human Rights</p>

		<p>40 NGO workers trained on HIV, trafficking and human rights</p> <p>1,500 young people from orphanages and shelters trained on HIV and trafficking issues</p> <p>production of training manual and workbook</p>		
<p>Assistance in further strengthening election processes in Ukraine</p> <p>Start: Jun 08 End: May 10</p>	<p>£150,000</p> <p>(08/09 - £75,000) (09/10 - £75,000)</p>	<p>Purpose: to assist in strengthening democratic electoral procedures and practices in Ukraine through the support in the establishment and introduction of the unified state voter register, assistance in electoral legislation codification and increasing the level of professionalism of election officials in Ukraine.</p> <p>Activities and outputs include:</p> <p>complete, accurate, protected and regularly updated central voter register developed; a unified election code developed; training programme for member of District Election Committees and Polling Stations Committees developed.</p>	OSCE	Transparency and Good Governance
<p>Support to Ukraine-EU FTA Negotiations</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£257,650</p> <p>(08/09 - £127,250) (09/10 - £130,400)</p>	<p>Purpose: to help Ukraine prepare itself for EU Free Trade Agreement (FTA) negotiations. By increasing the understanding of the scope, content, impact, offensive and defensive positions so that Ukraine and the EU can immediately engage in meaningful and productive negotiations.</p> <p>Activities and outputs include:</p> <p>improved level of understanding by Ukrainian negotiating team of the implications of the EU-Ukraine FTA; Research and writing of 5 briefing papers analysing the impact of Ukraine of negotiations in key areas.</p>	CTA Economic & Export Analysts Ltd	Building capacity in public administration

<p>Strengthening Human Resources Development in the Verkhovna Rada in Ukraine</p> <p>Start: Apr 08 End: Mar 10</p>	<p>£300,000</p> <p>(08/09 - £150,000) (09/10 - £150,000)</p>	<p>Purpose: to design and implement a programme for parliamentary training, human resources development and management that meets the current and future needs of the Verkhovna Rada.</p> <p>Activities and outputs include:</p> <ul style="list-style-type: none"> Effective strategy for Human Resources Development; Institutionalised learning through Curriculum development; Increased number and quality of certified parliamentary staff active in the Verkhovna Rada; Better exchange of knowledge, experience and best practice. 	<p>Westminster Foundation for Democracy (WFD)</p>	<p>Transparency and Good Governance</p>
--	--	--	---	---